

Portsmouth HOSP November 2023

Solent NHS Trust update

Jubilee House and Thomas Parr House reopening

Jubilee House: In October, Solent NHS Trust opened the doors on a modern outpatient facility in heart of a Portsmouth neighbourhood.

Since Spring this year, significant restoration and remodelling work has been underway at the former Jubilee House site on Medina Road in Cosham to make the building and overall site ready to receive rehabilitation outpatients relocated from the Queen Alexandra Hospital (QAH) permanently.

The move to Jubilee House has involved the whole Musculoskeletal (MSK) area on D Level at the QAH relocating together in one move, whilst the Neuro Gym and Hydrotherapy pool remains on-site in the rehab building at the QAH.

Consultation and therapy services are provided within fresh and light, modern consulting rooms and a gym, with spaces for outdoor activities and group room facilities too, yet remaining sympathetic to the building's history and architecture. We are proud to have carefully blended the old with the new.

We ensured that staff were supported in the move, and we worked with PHU comms partners so that visitors to the QA were aware and well informed about the move. Initial feedback from service users attending appointments has been positive.

Within the first few weeks of opening, we hosted visits from Portsmouth North MP, Penny Mordaunt, and Portsmouth City Councillor, Matthew Winnington, who were both very complimentary about the service provision and the major benefits of setting of care delivery in a non-acute setting and in the heart of the local community.

- Please see Appendix 1 for some illustrative photos of Jubilee House.

Thomas Parr House: In mid-September, Solent NHS Trust podiatry patients who previously attended Cosham Health Centre, were relocated to Thomas Parr House within the grounds of Jubilee House on Medina Road.

The move was at the request of the Hampshire and Isle of Wight Integrated Care Board (ICB) and NHS Property Services, after the health centre being deemed not able to fulfil a suitably modern care environment. The building will be repurposed in support of a wider strategic plan.

Renaming of Jubilee Unit

We are working closely with Portsmouth City Council's Cultural Leads and Cllr Matthew Winnington to confirm a new name for the Jubilee Unit at Harry Sotnick House. The reasons are two-fold. The first reason is to recognise and celebrate the city's historic and literary links to Sir Arthur Conan Doyle and the second reason is to help distinguish the identity of the Unit alongside the newly reopened Jubilee House on Medina Road, now occupied by MSK rehab services.

Communications to announce the new name will be shared shortly across Solent's and all associated Portsmouth partner channels once it has been approved and registered by the Care Quality Commission.

Lake Road/Eastney

Solent NHS Trust's Podiatry Service has access to clinical space in two health centres in Portsmouth area - Eastney Health Centre and Lake Road Health Centre. Pre-COVID-19, the service was delivering four clinics from Lake Road each week, and three clinics from Eastney each week (covering assessments, routine foot care and the ulcer clinic).

During the pandemic, we were required to vacate both sites. Since then, we have been offering podiatry appointments in Portsmouth at St Mary's Community Health Campus (SMCHC). Podiatry has not returned to either Eastney or Lake Road as maintaining the provision at SMCHC ensures a more resilient service in a modern, purpose-built setting. This stems from the growing complexities of the patient group which necessitates a heightened level of clinical support/supervision.

Current situation: We have now been asked to vacate the clinical space used by Podiatry by both practices long term. We have surveyed the local area for alternative locations, and although both practices have been supportive in proposing solutions, nothing suitable has been found.

The Lake Road and Eastney clinics have been moved permanently to SMCHC with no reduction in capacity.

Portsmouth Mental Health Hub

Throughout 2023, we have been proudly working with Health and Care Portsmouth colleagues to successfully create and launch the [Portsmouth Mental Health Hub](#), a phonenumber available for anyone aged 16+ to get support for their mental health before they reach crisis point. Since the launch in April, the hub has seen a steady increase in calls and data is being drawn to fully understand the city's mental health needs. It is hoped to launch a dedicated website for the hub by the end of this year.

>>Please do refer to the full data set and summary on the hub found within Health and Care Portsmouth's report.

Project Fusion

Project Fusion is the name for the programme taking place to create a new, combined NHS Foundation Trust to deliver community, mental health and learning disability services across Hampshire and the Isle of Wight.

Bringing services into a single organisation will result in more consistent care with reduced unwarranted variation, more equitable access to services irrespective of postcode, and a more sustainable workforce and services.

The new organisation will be large but will operate locally to ensure services can best meet the needs of different communities. The new Trust will be comprised of all the services currently provided by Solent NHS Trust and Southern Health NHS Foundation Trust, the community, mental health and learning disability services provided by Isle of Wight NHS Trust and child and adolescent mental health services delivered in parts of Hampshire by Sussex Partnership NHS Foundation Trust. The aim is for the new Trust to be formed by April 2024.

A considerable amount of progress has been made since the last Project Fusion update was shared, including:

- Approval by NHS England of the strategic outline case for change
- The appointments of Ron Shields as Chief Executive and Lynne Hunt as Chair for the new organisation, following comprehensive processes overseen by the Integrated Care Board.
- The appointment of designate Non-Executive Directors from the current organisations to take up roles on the Board of the new Trust.
- Ongoing collaborative working across all clinical teams to identify best practice and opportunities to develop and improve services in the new organisation.
- Detailed and ongoing integration planning to prepare for the organisations to come together.
- Engagement with communities, users, staff and partners to seek views about key elements of the new Trust (including vision, values, strategic objectives, clinical strategy, operating model and naming options).

A detailed full business case has now been approved by Boards of each provider Trust involved at a joint meeting, and subsequently will be shared with NHS England for review.

The Full Business Case describes in detail the case for change, benefits, and the work required to bring the Trusts together. The executive director structure for the new Trust is also being developed and the aim is to have appointed designate executive directors for the new organisation during the weeks ahead. A clinical strategy setting out the key principles that will underpin the way services operate in the new Trust is also in development, following engagement with a wide range of clinicians and stakeholders.

Communications and engagement with patients, carers, staff, communities and partners is ongoing and will continue to April 2024 and beyond.

A standalone website and animation have been developed to help communicate the rationale and benefits of this work. For further information about Project Fusion please visit

Winter planning

Operational, clinical and communications colleagues are involved in winter planning to best support local preparations for this winter as well as for the wider Hampshire and Isle of Wight Integrated Care System, particularly in light of continued, sustained pressure already being reported. Solent will work in an agile way to continue supporting service users and staff.

Appendix 1.



Visitor entrance



A consulting room



A view of the gym



Outdoor space at rear available for staff wellbeing and service user activities